



Health Overview and Scrutiny Committee
14 November 2013

Update from Surrey's Health and Wellbeing Board

Purpose of the report: Scrutiny of Services and Budgets

To update the Committee on the continued development and work of Surrey's Health and Wellbeing Board.

Introduction:

1. The Health and Social Care Act 2012 introduced a new role for local authorities in the co-ordination, commissioning and oversight of health and social care, public health and health improvement.
2. The changes represent the most significant reform of the leadership and management of the health and health care system for a generation. Effective from 1 April 2013, the four main strands of the Council's new responsibilities are:
 - The creation of a Health and Wellbeing Board;
 - The transfer of public health and health improvement functions to the Council (from the Primary Care Trust);
 - The expansion of the scope of the current health and social care scrutiny function; and
 - The establishment of local Healthwatch.
3. This report focuses on the Health and Wellbeing Board which the Health and Social Care Act 2012 introduced as a committee of all upper tier local authorities from April 2013 with the intention for the Board to be a forum for collaborative local leadership in the area with three main functions:
 - To assess the needs of the local population through the joint strategic needs assessment process;
 - To produce a local health and wellbeing strategy as the overarching framework within which commissioning plans are developed for health services, social care, public health, and other services which the Board agrees are relevant; and

- To promote greater integration and partnership, including joint commissioning, integrated provision, and pooled budgets where appropriate.
4. Surrey was granted 'early implementer' status and a shadow Health and Wellbeing Board, co-chaired by Councillor Michael Gosling and Dr Joe McGilligan, was established in 2011. These arrangements were formalised in April 2013.

Surrey's Health and Wellbeing Board – progress since April 2013

5. Surrey's Health and Wellbeing Board ('the Board') met formally for the first time on **4 April 2013**. At this meeting, amongst other items, the Board discussed and approved:

- **The Board's Terms of Reference and Membership of the Board**
The Terms of Reference for the Board set out the key principles and functions of the Board, and state its shared purpose to be:

"Through mutual trust, strong leadership, and shared values, we will improve the health and wellbeing of Surrey people".

Membership of the Board includes a number of statutory roles (elected Members from the County Council, representatives of Surrey's six Clinical Commissioning Groups, the County Council's Directors of Adult Social Care, Children, Schools and Families, and Public Health, and a representative of Healthwatch Surrey). In addition the Board, agreed to invite three representatives of the County's District and Borough Councils on to the Board (one Chief Executive and two elected Members). This membership has since been extended to include the Chief Constable of Surrey Police (see paragraph 7).

- **Surrey's Joint Health and Wellbeing Strategy**
Following extensive consultation and engagement with a wide range of stakeholders, Surrey's Joint Health and Wellbeing Strategy (Annex A) was developed setting out five priorities for improving health and wellbeing in Surrey (Improving children's health and wellbeing; Developing a preventative approach; Promoting emotional wellbeing and mental health; Improving older adults' health and wellbeing; and Safeguarding the population).

The Board also received a presentation from the Director of Public Health on Surrey's **Joint Strategic Needs Assessment and an update from Surrey Healthwatch**.

- **A forward work programme** for the Board
At the heart of its work programme, the Board agreed to tackle and agree action plans for each of the five priorities set out in Surrey's Joint Health and Wellbeing Strategy in turn starting with the Emotional Wellbeing and Mental Health Priority at its meeting in June 2013.

Surrey's Joint Health and Wellbeing Strategy

"Through mutual trust, strong leadership, and shared values, we will improve the health and wellbeing of Surrey people"

**JOINT
STRATEGIC
NEEDS
ASSESSMENT
SUMMARY**

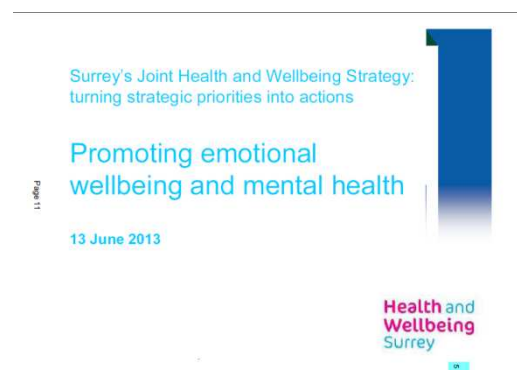
Health and Wellbeing Surrey

Health and Wellbeing Surrey

6. Following an informal private workshop held in May 2013, the Health and Wellbeing Board met formally for the second time on **13 June 2013**. The key items examined by the Board were:

➤ **The Emotional Wellbeing and Mental Health priority action plan**

The Board approved the Joint Health and Wellbeing Strategy action plan for the Emotional Wellbeing and Mental Health priority which was presented jointly by leads from North East Hampshire and Farnham Clinical Commissioning Group (as leads on behalf of all of the Clinical Commissioning Groups) and Surrey County Council. The attached slides (Annex B) show the plan which is set out under four key themes (an integrated systems pathway/strategy; accommodation and employment; inequalities and stigma; and governance).



➤ An update from the **Better Services Better Value (BSBV)** programme

The Board received an update from the BSBV programme team enabling the Board to understand the latest position, raise any concerns and ask questions about the proposals.

➤ An update on **local health and wellbeing groups**

The Board received a presentation describing the progress that was being made in each district / borough in developing local health and wellbeing arrangements.

7. Further informal private workshops of the Board were held in July and August with a focus on developing an agreed approach to implementing the 'improving children's health and wellbeing' priority. At its formal meeting on **5 September 2013** the Board discussed:

➤ **The Improving Children's Health and Wellbeing priority action plan**

The Board endorsed the proposed approach to implementing the Improving Children's Health and Wellbeing priority action plan which was presented jointly by leads from Guildford and Waverley Clinical Commissioning Group (as leads on behalf of all of the Clinical Commissioning Groups) and Surrey County Council. The attached slides (Annex C) set out the proposed approach under nine key themes (mental health and emotional wellbeing; accident and emergency admissions and out of hours services; healthy behaviours; early help; complex needs; commissioning for children; domestic abuse – including underlying factors; risky behaviours; and shared understanding of need).



➤ **Aligning commissioning plans / cycles**

Representatives of each of the Clinical Commissioning Groups (CCGs) and the County Council's Public Health, Children, Schools & Families and Adult Social Care Directorates gave a presentation to the Board on commissioning priorities and plans for each of their organisations / services. The priorities of each organisation were discussed in further detail along with planning timescales.

The purpose of the item was to share at a headline level the commissioning planning timeframes and key commissioning priorities / intentions of each of the Clinical Commissioning Groups and Surrey County Council and in doing so, help to highlight opportunities, gaps and challenges for the Board in implementing the Joint Health and Wellbeing Strategy.



➤ **Healthwatch Surrey**

The Board received a presentation updating on the progress that has been made in the development of Healthwatch Surrey as a new independent organisation that aims to give people a voice to improve and shape services and help them get the best out of health and social care services.

➤ **Board Membership**

The Board agreed to extend its membership by inviting the Chief Constable of Surrey Police onto the Board.

8. In addition to the progress that the Board has made through its formal meetings and informal workshops, further work has been undertaken to raise the profile of the work of the Board and engage partners and the public. This includes:

➤ **Engagement with District and Boroughs**

Recognising the significant role that the District and Borough Councils play in improving the health and wellbeing of residents, a programme of workshops has been developed specifically aimed at sharing best practice and identifying actions the District and Borough Councils are taking to contribute to the implementation of each of the Joint Health and Wellbeing Strategy priorities. Two of these workshops have been held already focussing on Emotional Wellbeing and Mental Health and Children's Health and Wellbeing.

➤ **Engagement sessions at each Board meeting**

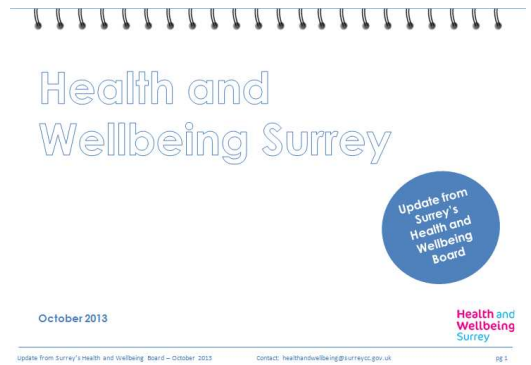
Time has been allocated at each of the formal meetings for members of the public to ask questions on the issues that have been discussed as part of the agenda. This is in addition to opportunities the public have to submit questions in advance, serve petitions and questions from County Councillors.

➤ **www.healthysurrey.org.uk**

A dedicated website has been developed to provide a single source of information for residents and stakeholders about health and wellbeing in Surrey. The website will be used to run public health campaigns, publish updates from and information about the Health and Wellbeing Board, and provide news and events taking place across Surrey.

➤ **Public updates from the Health and Wellbeing Board**

Following feedback received from a member of the public at the formal meeting in June 2013, the Board began to publish summaries of their meetings (both informal and formal meetings) to help keep residents and stakeholders up to date with the work of the Board. Copies of these updates are attached to this report (Annex D).



Surrey's Health and Wellbeing Board – next steps

- 9. Discussions have already begun to develop an agreed approach to implementing the Improving Older Adults' Health and Wellbeing priority – an informal private workshop was held in October with a further session planned for November. An action plan for the priority will be presented to the Board at its next formal meeting on 12 December 2013.
- 10. At its formal meetings in March 2014 and June 2014, the Board is due to discuss and agree priority action plans for the remaining two priorities (Developing a preventative approach and Safeguarding the population).
- 11. Progress updates on the implementation of each of the priorities will be presented to the Board starting with Emotional Wellbeing and Mental Health and Children's Health and Wellbeing at the formal meeting in March 2014.

Conclusions:

- 12. In the first six months since being formally constituted, Surrey's Health and Wellbeing Board has made significant progress. Building on the wide ranging engagement undertaken prior to April 2013, a continued focus on developing a genuine partnership approach has resulted in strong and maturing relationships between Board members and a culture of trust and respect which has enabled the Board to have healthy, challenging discussions and debates around key issues.
- 13. The Board has agreed a Joint Health and Wellbeing Strategy for Surrey, built upon a robust evidence base from the Joint Strategic Needs Assessment and extensive engagement of stakeholders and residents. Work has begun to translate the Strategy into actions focusing on how Board members can work together to improve health and wellbeing outcomes for Surrey's residents.
- 14. Strong foundations have been laid which make the Board well placed to tackle the big challenges which will need to be overcome over the coming months and years to continue to improve health and wellbeing across Surrey.

Recommendations:

15. The Health Overview and Scrutiny Committee is asked to:
- note the progress made in developing Surrey's Health and Wellbeing Board and the implementation of Surrey's Joint Health and Wellbeing Strategy; and
 - use the monthly updates from the Health and Wellbeing Board to help keep up-to-date with progress.

Next steps:

- As described in paragraphs 9-11 above.

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Sources/background papers:

Annex A – Surrey's Joint Health and Wellbeing Strategy

Annex B – Promoting Emotional Wellbeing and Mental Health – slides from the Health and Wellbeing Board 13 June 2013

Annex C – Improving Children's Health and Wellbeing – slides from the Health and Wellbeing Board 5 September 2013

Annexes D 1-4 – Public updates from the Health and Wellbeing Board